

Scottish Borders Health & Social Care  
Integration Joint Board



Meeting Date: 18 December 2017

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**CHIEF OFFICER'S REPORT**

<b>Purpose of Report:</b>	To inform the Health & Social Care Integration Joint Board of the activity undertaken by the Chief Officer since the last meeting.
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<b>Recommendations:</b>	The Health & Social Care Integration Joint Board is asked to:  a) Note the report.
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Personnel:	Not Applicable
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Carers:	Not Applicable
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Equalities:	Not Applicable
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Financial:	Not Applicable
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Legal:	Not Applicable
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Risk Implications:	Not Applicable
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**Discharge to Assess**

The extra-ordinary meeting of the IJB in October agreed to issue a direction to NHS Borders and Scottish Borders Council to develop a "Discharge to Assess" policy. The same meeting then agreed to fund three interim projects; 6 beds at Hay Lodge, the opening of a step-down facility at Craw Wood and to support hospital to home work.

Since that time a great deal of work has been undertaken. Hay Lodge hospital has had small scale refurbishment to allow it to open 6 beds urgently if required. Craw Wood is now

operational and receiving its first step down clients who will stay there a short time until they can go home or enter a longer term care home.

More work and investigation has been undertaken regarding the "Hospital to Home (H2H)" project. East Lothian's model has been examined as has our own Cheviot Model. The success of these programmes has lead us to seek an expansion of the winter project to three localities, and a paper is being discussed later on the agenda.

On my visit to the Cheviot model, I was impressed by the effective multi-agency work being undertaken and was able to witness how this work is speeding the recovery of people leaving home and clear evidence of individuals avoiding hospital admissions. We are now seeking to use the Cheviot experience within the training of the new Health Care Support workers now being appointed to the new programmes.

## **Regional Work**

The six IJBs across the South East Region, are leading on five themes.

1. Commissioning
2. Innovation
3. Workforce
4. Primary care
5. Diabetes

Our own Chief Executives have taken a lead across the region with regards to combating Diabetes. As well as supporting this work as the Borders Chief Officer I am working with the Commissioning work stream. This is examining how we might be able to obtain better value for money from our commissions, particularly in Learning Disabilities, and Mental Health but also Care.

## **SOLACE / COSLA meeting**

I attended a meeting of the above groups in Edinburgh in early October to examine the experience of integration so far. The meeting was lead by NHS and Council Chief Executives with little input from Integration Officers, other than questions from the floor. There was a concern that judgements were being made on the success or otherwise of Integration Joint Boards. There were suggestions that the legislation that created the IJBs should be re-examined, whereas others felt it too soon to be changing the format since the boards had been operational for less than two years.

## **Drug issues**

A verbal update will be given.

## **Inspection report and actions**

There is a report on the IJB agenda which gives the detail of the action planning. I stated at earlier IJB meetings that I would be seeking to gain a better insight into the evidence the inspectorate used to reach their judgements and recommendations. January 8<sup>th</sup> has now been set for this meeting.

We will also be seeking further clarity from the inspectors regarding their recommendations and the evidence they expect us to provide when they review our progress in the future.

### **Current Priorities**

As well as work to lessen the pressures on hospitals over the winter, we will be working to prepare the 18/19 budget for the IJB approval in early spring. As yet we do not have any settlement figures from Scottish Government or NHS Scotland, however we have some expectation as to what we will receive, or not. So the leadership team will be examining proposals which will address what we expect will be a much more challenging year than the current one, which in itself is extremely difficult.

The leadership team of the Health and Social Care Partnership has been reformed, with new terms of reference and is now meeting weekly, with a set agenda and forward plan. Scottish Government has provided funds for leadership training and dates have been set into spring for four development sessions. These will be cascaded through the wider leadership team of the partnership which we intend to hold on a quarterly basis.